



Torbay Place Leadership Board Meeting Agenda

Monday, 8 September 2025 at 9.00 am
to be held in Banking Hall, Castle Circus entrance on the left corner of the Town Hall, Castle
Circus, Torquay, TQ1 3DR

Membership

Jim Parker
Tracey Cabache
Hayley Costar
Carolyn Custerson
Steve Darling
Vince Flower
Laurence Frewin
Glenn George
Chris Hart
Alison Hernandez

Stephen Kings
Nathan Kiyaga
Peter Knight
Roy Linden
Richard Marsh
Nick Powe
Steve Reynolds
Councillor David Thomas
Lee Tozer
Caroline Voaden

1. **Apologies**
To receive apologies for absence, including notifications of any changes to the membership of the Board.
2. **Minutes** (Pages 3 - 6)
To confirm as a correct record the minutes of the meeting of the Board held on 23 June 2025.
3. **Declarations of Interest**
 - a) To receive declarations of non pecuniary interests in respect of items on this agenda

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Simon Bellamy, Town Hall, Castle Circus, Torquay, TQ1 3DR

Email: governance.support@torbay.gov.uk - www.torbay.gov.uk

For reference: Having declared their non pecuniary interest members may remain in the meeting and speak and, vote on the matter in question. A completed disclosure of interests form should be returned to the Clerk before the conclusion of the meeting.

- b)** To receive declarations of disclosable pecuniary interests in respect of items on this agenda

For reference: Where a Member has a disclosable pecuniary interest he/she must leave the meeting during consideration of the item. However, the Member may remain in the meeting to make representations, answer questions or give evidence if the public have a right to do so, but having done so the Member must then immediately leave the meeting, may not vote and must not improperly seek to influence the outcome of the matter. A completed disclosure of interests form should be returned to the Clerk before the conclusion of the meeting.

(Please Note: If Members and Officers wish to seek advice on any potential interests they may have, they should contact Governance Support or Legal Services prior to the meeting.)

- 4. Urgent Items**
To consider any other items that the Chairman decides are urgent.
- 5. Local Government Reorganisation Update - Anne-Marie Bond/Councillor David Thomas**
- 6. One Public Estate South West - Working in Partnership to develop Place - Paul Britton**
- 7. Priorities and Place - Simon Baker**
- 8. Any Other Business**



Minutes of the Torbay Place Leadership Board

23 June 2025

-: Present :-

Jim Parker (Chairman), Tracey Cabache, Hayley Costar, Carolyn Custerson, Steve Darling, Vince Flower, Glenn George, Chris Hart, Alison Hernandez, Stephen Kings, Nick Powe, Councillor David Thomas and Lee Tozer

(Also in attendance: Rachel Williams, Jon-Paul Hedge and Teresa Buckley)

1. **Welcome and Apologies**

Apologies were received from Michael Westcott, Roy Linden, Laurence Frewin, Roy Linden, Caroline Voaden and Steve Reynolds.

2. **Declaration of Interests**

There were no interests declared at the meeting, but Board Members were reminded to submit their Register of Interest Form to Teresa Buckley, Democratic Services Team Leader as soon as possible.

3. **Minutes**

The minutes were confirmed as a correct record of the meeting held in April 2025.

4. **Chair's Update**

The Chairman, Jim Parker updated the Board regarding the feedback from the UKREiiF, UK's Real Estate Investment and Infrastructure Forum event held on (enter date). It was a week full of positive engagement and feedback. Different projects were discussed on the day, including Union Square and Crossways.

It was noted that Investor Days were planned with current partners and there had been enquires regarding the Torbay Story.

Action: To create an opportunity to provide feedback to investors on the positive work that was going on in Torbay.

5. **Torquay and Torbay PLB Update including draft ToR**

The Chairman, Jim Parker briefed the Board on his day at the Westminster briefing on the Torquay Place Leadership Board. There was a clear message that this

Board was a community driven project and the funding available was to be aimed at communities and engagement would play an important role.

The Interim Place Manager, Jon-Paul Hedge thanked the Board for their contributions and recapped over the last 6 months. A workshop was held at Paignton Zoo to look at the work the Government want the Board to deliver and the first meeting was held with the focus on Torquay.

It was acknowledged that the Board received a high standard of applications from community members who were at the meeting today. At the workshop, it was established how the Torbay and Torquay Place Boards would cross over in work and collaborate.

The Board was asked to provide feedback regarding the Terms of Reference of the Torbay Place Leadership Board:

a) it was confirmed that there was a revised communication plan in terms of the Board's membership and the main focus of the Board. Geographical boundaries were reviewed and this included Cockington and Edginswell; and

b) It was queried that the Terms of Reference did not define what Torbay means or reference made to the Torbay Story. It was agreed that a sentence needed to be included in the Terms of Reference about the Board's meaningful connection to the future of Torbay.

Jon-Paul confirmed that the papers and minutes were available to the public and it would be useful for the Board to categorise the key areas that the Board would focus on. It was important to note that Integration for Adult Social Care Torbay was the key focus and sets us apart from other areas.

Action: To put the updated Terms of Reference for the Torbay Place Leadership Board on the Agenda for the next meeting and to see how it is working so far – Jon-Paul Hedge.

6. Local government reorganisation update and feedback from Board

Councillor David Thomas updated the Board on the current position regarding Local Government Reorganisation. It was noted that a meeting was held last month and Torbay Council was asked whether a business case should be put together and clarified at the meeting that if Torbay Council was sustainable now that it would be sustainable in the future.

It was confirmed at the meeting that the Government had not set a direct requirement for the number of residents for a unitary. A consultation piece was required and this would be launched at the end of next week. This piece of work would set out the journey and what the options were that had been requested.

The Council would be asking residents for feedback and information on where they live and travel to work. Councillor David Thomas summarised that the Government would choose one of the options, which would include the whole of Devon.

In terms of Governance the final Local Government Reorganisation Proposals were scheduled to go to Cabinet on 18 November 2025 and Full Council on 20 November 2025. Anne-Marie Bond shared that an options analysis would be created and when this was ready it would be shared. An idea was proposed to the Board to set up an informal group to look at the key areas the Board would focus on and also where the levels of need were and to plan how to get the message to the key partners.

Actions:

1. to arrange informal working group in July – Rachel Williams; and
2. to share the options analysis when it was available – Anne-Marie Bond

7. UKPAC Scheme

Alison Hernandez gave a brief introduction into the UKPAC, UK Partners Against Crime Scheme. It enables any businesses to join and the ask from the Board was to help promote joining this system.

It was noted that antisocial behaviour was not being reported. When businesses report incidents, this enables Police to build a case on individuals. Stephen Manners presented slides, which were circulated following the meeting, and gave an overview of the UKPAC Scheme.

It was a business crime reduction partnership and was available to every type of business including retail and hotels etc. The main purpose of the Scheme is to make the area better, safer and cleaner. Governance was in place to ensure the aims and objectives of the Scheme were being met. It was suggested that there was a need to invest in the Scheme for longer i.e. 3 years, so that businesses could sign up.

A partner was required to help with this and one idea was for Long Term Plans for towns to be involved. It would be helpful for this to be raised at the Torquay Place Leadership Board Meeting.

Action: The Board agreed to put the UKPAC Scheme forward to Torquay Place Leadership Board to increase awareness – Jon-Paul Hedge.

8. Torbay Vision

Alan Denby summarised the piece of work that had been taken to the Regeneration Partnership meeting, which was identified by Milligan as something that would be useful to inform and advise the Council on wider links.

In line with the Torbay Story workshop sessions took place in each of the towns and a summary document had been produced. The works broadly identified opportunities and came up with a series of principals that were being recommended for the Torbay Vision. This would also be discussed at the next Champion network.

Action: Torbay Vision document to be sent to the Board, so that members could provide feedback and views – Alan Denby.

9.1 Any Other Business

None

Chairman
